

RESOLUTION NO. 1-88:::A RESOLUTION OF RECOGNITION OF SERVICE BY SUSAN SHAPIRA

SUSAN SHAPIRA participated in the formation of SAM as a voting member of the Montara Sanitary District.

SUSAN SHAPIRA has served on the SAM Board of Directors, either as a regular member or an alternate since its inception - February 1976.

SUSAN SHAPIRA served as a regular SAM Board member in 1977 when SAM was involved in the development of planning for the four grant projects, working to obtain approved grants for all four of the construction projects, dealing with governmental agencies such as BASSA, the RWQCB, SWRCB, EPA and the Coastal Commission, plus a host of other needed policy decisions to bring the proposed project to final completion - a feat that was considered doubtful by many.

SUSAN SHAPIRA has served as a regular SAM Board Member from October 1981 until her resignation as the Montara Sanitary District representative effective January 1988. During this time, she helped develop and direct SAM policy during litigation, arbitration, construction, and start-up, as well as being involved with the policy development during the first four years of Operation and Maintenance of this Regional System on behalf of the member agencies.

SUSAN SHAPIRA has been a very valuable member of the SAM Board of Directors. One of her strongest assets has been her ability and willingness to compromise and be flexible, where necessary to "make things work".

SUSAN SHAPIRA is thanked for her dedicated reliability and her ability and willingness to be flexible where necessary. Her friendly smile will be missed.

This Resolution recognizes SUSAN SHAPIRA for her dedicated devotion to the Community and by this Resolution, puts this praise in writing so others may be aware of and appreciate her dedication to the betterment of the coastside.

This Resolution is approved by the SAM Board of Directors on February 22, 1988.

~~Chairman~~ ~~Vice-Chair~~ ~~Secretary~~ ~~Treasurer~~ ~~Director~~ ~~Director~~